



Victrex Security of Supply Statement

Introduction

Victrex remains committed to delivering security of supply for our customers, underpinned by strategic investments, robust risk management, and a culture of continuous improvement. Victrex continues to operate as a global leader in high-performance PAEK polymers, with a differentiated portfolio and deep expertise in application development. Our supply chain resilience, manufacturing capacity, and inventory management are designed to meet the evolving needs of customers across aerospace, energy, medical, automotive, electronics, and industrial sectors.

Strategic Investments & Capacity

Over the past decade, Victrex has invested significantly in expanding and modernising our supply chain and manufacturing footprint. Our three UK-based polymer plants provide a combined nameplate capacity exceeding 8000 tonnes per annum, and have ISO 14001 certification for our Environmental Management System. Recent investments have focused on capacity expansion, digitalisation, automation, and sustainability, including the launch of new ERP systems.

Victrex's global infrastructure now includes:

- Three independent PAEK polymer plants (UK)
- A PAEK polymer plant in China dedicated to this region (1,500 tonnes nameplate capacity)
- Downstream processing capacity and capability (UK & China)
- Expanded APTIV® film and composite tape production
- Dedicated medical product warehousing & development facilities
- State-of-the-art control rooms and clean room manufacturing
- Dual sourcing and strategic stockholding for all critical raw materials

These investments demonstrate the Victrex commitment to meeting customer demand.

Supply Chain Resilience & Risk Management

Victrex's supply chain is fully integrated and self-sufficient, with backward integration into key raw materials and a globally coordinated inventory system. All critical raw materials have at least one alternative supplier, and our supplier assurance program is regularly audited and refreshed to meet evolving regulatory and business continuity requirements.

Our risk management framework is led by directors and senior managers, supported by external audit, and reviewed regularly to address emerging risks, including energy market volatility, geopolitical shifts, and cyber threats. In 2025, Victrex has further strengthened its business continuity management system (BCMS), ensuring rapid recovery and minimal disruption in the event of supply chain or operational challenges.



We maintain strategic stocks of polymers and raw materials in multiple global locations, enabling rapid response to customer needs and market fluctuations. Our recovery planning covers all aspects of the business, from utility supply to physical asset restoration, supported by highly skilled internal teams and trusted contractors.

Sustainability & Energy Management

Victrex’s manufacturing operations are increasingly powered by renewable energy, with 100% of global electricity sourced from renewables. We have a decarbonisation roadmap in place to support our validated Science Based Targets of a 50% reduction in Scope 1 & 2 emissions by 2032 and Net Zero by 2050, from a 2022 baseline. Through our utility hedging policy we continue to monitor energy markets and maintain contingency plans for utility supply, ensuring uninterrupted operations even in the face of external shocks.

Quality, Regulatory & SHE Compliance

Victrex operates under ISO9001, IATF16949, FM4910, and AS9100 certifications, with a strong track record of quality, safety, health, and environmental performance. Our facilities are routinely audited by local authorities, certification bodies, insurance inspectors, and customers. Additionally, Victrex remains committed to driving a culture of continuous improvement, with projects driving carbon reduction, or seeking to improve energy, water or waste intensity per unit of production.

Summary & Customer Assurance

Security of supply remains central to Victrex’s strategy and serves our customers through;

- Proven systems and processes, refined through years of continuous improvement
- Robust, diversified manufacturing and supply chain capacity
- Proactive risk management and business continuity planning
- Commitment to sustainability and responsible energy management
- Transparent communication and invitation to audit our facilities

Victrex stands ready to meet today’s requirements and future growth, ensuring reliable supply of high-quality PAEK polymers and technical support. We welcome customer engagement and are happy to facilitate audits or site visits to demonstrate our capabilities.

Signed:

Martin Hackett	Suranjan Ghosh
Director of Global Supply Chain	Chief Operating Officer
Signature: 	Signature: 